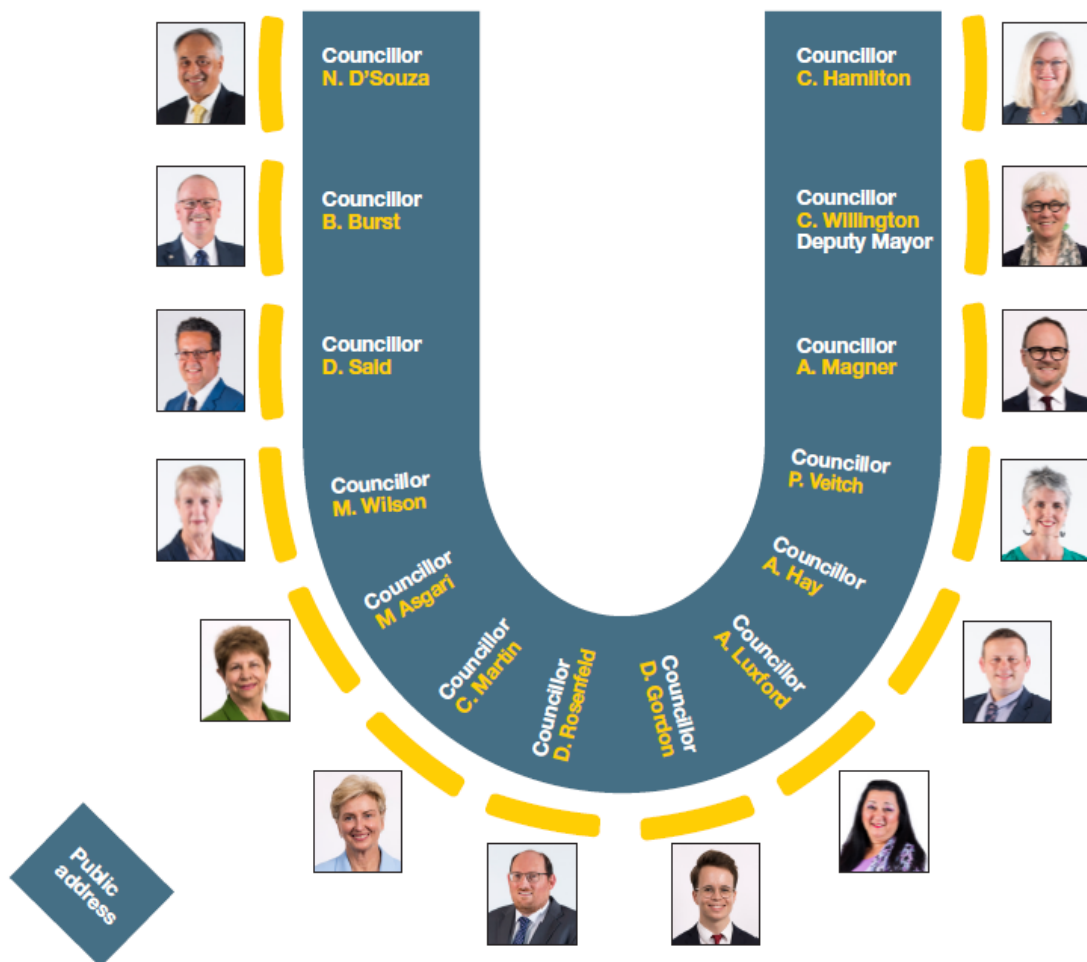


Governance Advisory Committee Meeting

Tuesday 10 February 2026

Governance Advisory Committee Seating Plan



Statement of ethical obligations

Obligations	
Oath [Affirmation] of Office by Councillors	I swear [solemnly and sincerely declare and affirm] that I will undertake the duties of the office of councillor in the best interests of the people of Randwick City and the Randwick City Council and that I will faithfully and impartially carry out the functions, powers, authorities and discretions vested in me under the Local Government Act 1993 or any other Act to the best of my ability and judgment.
Code of Conduct conflict of interests	
Pecuniary interests	<p>A Councillor who has a pecuniary interest in any matter with which the council is concerned, and who is present at a meeting of the council at which the matter is being considered, must disclose the nature of the interest to the meeting.</p> <p>The Councillor must not be present at, or in sight of, the meeting:</p> <ul style="list-style-type: none">a) at any time during which the matter is being considered or discussed, orb) at any time during which the council is voting on any question in relation to the matter.
Non-pecuniary conflict of interests	A Councillor who has a non-pecuniary conflict of interest in a matter, must disclose the relevant private interest in relation to the matter fully and on each occasion on which the non-pecuniary conflict of interest arises in relation to the matter.
Significant non-pecuniary interests	A Councillor who has a significant non-pecuniary conflict of interest in relation to a matter under consideration at a council meeting, must manage the conflict of interest as if they had a pecuniary interest in the matter.
Non-significant non-pecuniary interests	A Councillor who determines that they have a non-pecuniary conflict of interest in a matter that is not significant and does not require further action, when disclosing the interest must also explain why conflict of interest is not significant and does not require further action in the circumstances.

Livestream Disclaimer

- The meeting is being livestreamed via council's website and a person's image and/or voice may be broadcast.
- A recording of the livestream will be published on the council's website for at least 12 months after the meeting or for the balance of the council's term, whichever, is the longer period
- Attendance at the meeting is to be taken as consent by a person to their image and/or voice being livestreamed
- All speakers should refrain from making any defamatory comments or releasing any person information about another individual without their consent
- Council accepts no liability for any damage that may result from defamatory comments made by person attending meetings – all liability will rest with the individual who made the comments
- The meeting must not be livestreamed or recorded by others without the prior written consent of the council in accordance with the council's code of meeting practice. Any person who contravenes or attempts to contravene this requirement may be expelled from the meeting.



GOVERNANCE ADVISORY COMMITTEE MEETING

Notice is hereby given that a Governance Advisory Committee meeting of Randwick City Council will be held in the Council Chamber, 1st Floor, 90 Avoca Street, Randwick on Tuesday, 10 February 2026 at 6.45pm

Acknowledgement of Country

I would like to acknowledge that we are meeting on the land of the Bidjigal and the Gadigal peoples who occupied the Sydney Coast, being the traditional owners. On behalf of Randwick City Council, I acknowledge and pay my respects to the Elders past and present, and to Aboriginal people in attendance today.

Prayer

Almighty God,

We humbly beseech you to bestow your blessings upon this Council and to direct and prosper our deliberations to the advancement of your glory and the true welfare of the people of Randwick and Australia. Amen.

Chairperson's Announcement

In accordance with Council's Code of Meeting Practice, I advise that:

- This meeting is being livestreamed via council's website and a person's image and/or voice may be broadcast.
- The livestream recording will be published on the council's website for at least 12 months after the meeting or for the balance of the council's term, whichever, is the longer period.
- Attendance at the meeting is taken as consent by a person to their image and/or voice being livestreamed.
- All present should refrain from making any defamatory comments or releasing any personal information about another individual without their consent.
- Council accepts no liability for any damage that may result from defamatory comments made by persons attending this meeting – all liability will rest with the individual who made the comments.
- This meeting must not be livestreamed or recorded by others without the prior written consent of the council.
- Individuals acting in a disorderly manner can be asked by the chairperson to leave the meeting.

Apologies/Granting of Leave of Absences

Requests to attend meeting by audio-visual link

Declarations of Pecuniary and Non-Pecuniary Interests

Governance Advisory Committee Reports

GAC1/26	Draft Budget and Long-Term Financial Plan 2026-27	1
GAC2/26	Management of Share E-Bikes - Update	35

Closed Session

GAC3/26 Addressing Parking Pressures

This matter is considered to be confidential under Section 10A(2) (d) Of the Local Government Act, as it deals with commercial information of a confidential nature that would, if disclosed (i) prejudice the commercial position of the person who supplied it; or (ii) confer a commercial advantage on a competitor of the Council; or (iii) reveal a trade secret.

Ray Brownlee, PSM
GENERAL MANAGER

Governance Advisory Committee Report No. GAC1/26

Subject: Draft Budget and Long-Term Financial Plan 2026-27


Executive Summary

- This presentation provides an overview of the components to the Draft Budget and the basis of the Long-Term Financial Plan for 2026-27.
 - Our Financial Management Objectives
 - Budget Key Observations
 - Financial Statements and Risk Assessments
 - Capital Works Program
 - Community and Culture
 - Indicative Timetable for the budget adoption process

Recommendation

That the information be received and noted.

Attachment/s:

1.  Draft Budget for 2026-27 - GAC Presentation

Responsible officer: Stephen Wong, Chief Financial Officer

File Reference: F2023/00520

Draft Budget for 2026-27

Governance Advisory Committee

10 February 2026



Content



- Our Financial Management Objectives
- Budget Key Observations
- Financial Statements and Risk Assessments
- Capital Works Program
- Community and Culture
- Timelines and Next Steps

Council's Financial Objectives



Financial Objectives

- We maintain a strong financial position that can withstand financial shocks
- Our continued financial sustainability enables the realisation of community outcomes for this generation and the next

The Budget and Long-Term Financial Plans are developed to ensure that these objectives are achieved.

Key Observations in the Budget 2026-27

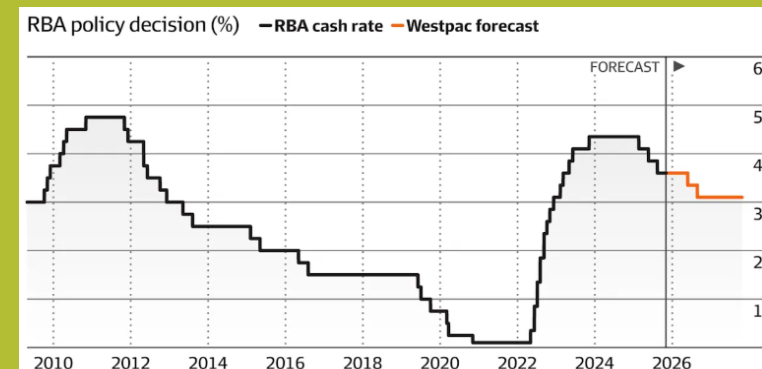


- **A Core Capital Works Program of \$39.8m**
- **Domestic Waste Management charges increasing by 5%, consistent with Council's cost-recovery approach.**
- **Council borrowings of \$33.5m are well managed, with all repayments being met, and the loan now around the midpoint of its term.**
- **Council resolutions made during the 2025–26 financial year have added approximately \$2.8m in operating and capital commitments.**

A positive and sustainable budget result, with a \$1.3m Net Operating Result before capital grants.








Consumer Price Index

- Australia's Consumer Price Index (CPI) was at 3.4% in the year to November 2025, increasing to 3.8% in December 2025.
- *In its December Monetary Policy Decision, the RBA indicated that future monetary policy decisions will be guided by forthcoming economic data. In particular, inflation and employment figures will need to remain within manageable levels, specifically, within the RBA's target inflation range of 2% to 3%, before any further monetary easing is considered.*



Key Assumptions



	Budget 2025-26	Budget 2026-27
 CPI	3.1%	2.95%
 Rate Peg	3.7%	5.0%
 User Fees & Charges Increase	3.3%	3.85%
 Employee Cost Increase	3.84%	5.34%
 Superannuation Rate	12.0%	12.0%
 Materials & Contracts	3.1%	2.95%
 Investment Forecasted Rate	3.80%	3.75-3.85%

Income Statement

GAC1/26

('000)s	2025-26 BUDGET*	2026-27 Budget Draft	% Change	Income Statement
Operating Revenue				Rates <ul style="list-style-type: none">• Rate Peg +5% = \$5.2m increase on Ordinary Rates• Environmental Levy \$0.34m Increase• Domestic Waste increase at 5% equivalent to 0.70c per week, per service. User Fees and Charges <ul style="list-style-type: none">• Aquatic Services (V&P)• Entry, learn to swim classes and Kiosk Sales (V&P)• Park Hire (V)• All other applicable fees increased based on a minimum of 3.85%
Rates & Annual Charges	\$155,573	\$164,418	5.69%	
User Fees and Charges	\$24,913	\$26,269	5.44%	
Interest & Investment Revenue	\$5,220	\$6,506	24.64%	
Other Operating Revenue	\$8,180	\$8,658	5.84%	
Operating Grants and Contributions	\$7,588	\$8,528	12.39%	
Capital Grants and Contributions	\$9,495	\$12,638	33.10%	
Other Income	\$6,095	\$6,033	-1.02%	
Total Operating Revenue	\$217,064	\$233,050	7.36%	
Operating Expenditure				
Employee Costs	\$91,454	\$96,498	5.50%	
Borrowing Costs	\$472	\$401	-15.04%	
Materials and Contracts	\$76,306	\$80,839	5.90%	
Depreciation	\$28,063	\$30,358	8.18%	
Other Operating Costs	\$5,685	\$6,502	14.37%	
Loss on Asset Disposal	\$4,500	\$4,500	0.00%	
Total Operating Expenditure	\$206,480	\$219,098	6.11%	
OPERATING RESULT				*Adopted Budget by Council
OPERATING RESULT BEFORE CAPITAL AND GRANTS				
	\$10,584	\$13,952		
	\$1,089	\$1,314		

Income Statement

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Operating Revenue				
Rates & Annual Charges	\$155,573	\$164,418	5.69%	
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Interest & Investment Revenue	\$5,220	\$6,506	24.64%	Interest and Investment Revenue
Other Operating Revenue	\$8,180	\$8,658	5.84%	• Funds available for investment increased.
Operating Grants and Contributions	\$7,588	\$8,528	12.39%	
Capital Grants and Contributions	\$9,495	\$12,638	33.10%	Operating Grants and Contributions
Other Income	\$6,095	\$6,033	-1.02%	• Aligning Financial Assistance Grants with Federal Government Grant Schedule.
Total Operating Revenue	\$217,064	\$233,050	7.36%	Capital Grants and Contributions
Operating Expenditure				• Increases in K2K developer contributions and affordable housing contributions.
Employee Costs	\$91,454	\$96,498	5.52%	
Borrowing Costs	\$472	\$401	-15.04%	
Materials and Contracts	\$76,306	\$80,839	5.94%	
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*Adopted Budget by Council

Income Statement

GAC1/26

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Other Income	\$6,095	\$6,033	-1.02%	
Total Operating Revenue	\$217,064	\$233,050	7.36%	
Operating Expenditure				
Employee Costs	\$91,454	\$96,498	5.52%	Employee Costs <ul style="list-style-type: none"> 4.5% increase in the Local Government Award with step increments. Materials and Contracts <ul style="list-style-type: none"> All material and contracts are assumed to increase by CPI and PPI due to inflationary considerations and increased demand. Other Operating Costs <ul style="list-style-type: none"> Increase Community Investment Programs
Borrowing Costs	\$472	\$401	-15.04%	
Materials and Contracts	\$76,306	\$80,839	5.94%	
Depreciation	\$28,063	\$30,358	8.18%	
Other Operating Costs	\$5,685	\$6,502	14.37%	
Loss on Asset Disposal	\$4,500	\$4,500	0.00%	
Total Operating Expenditure	\$206,480	\$219,098	6.11%	
OPERATING RESULT	\$10,584	\$13,952		
OPERATING RESULT BEFORE CAPITAL AND GRANTS	\$1,089	\$1,314		

*Adopted Budget by Council

Sensitivity Analysis

Impact of Unexpected minor variations to the Award increase.

- A sensitivity analysis is a method used to assess how changes in certain factors or variables can impact the financial outcomes.



Draft Budget		Budget 26-27 \$ '000
Net Operating Result (excluding capital grants) 4.5% budget for Award Increase (Estimates)		1,315
Scenario 1: with 0.1% Decrease in the Award		1,404
Scenario 2: with 0.2% Decrease		1,581
Scenario 3: with 0.3% Decrease		1,847
Scenario 4: with 0.4% Decrease		2,201
Scenario 5: with 0.5% Decrease		2,641
Scenario 6: with 0.1% Increase in the Award		1,226
Scenario 7: with 0.2% Increase		1,048
Scenario 8: with 0.3% Increase		781
Scenario 9: with 0.4% Increase		423
Scenario 10: with 0.5% Increase		(25)

GAC1/26

Sensitivity Analysis

GAC1/26

Impact of Unexpected minor variations to Interest Rates.

- A sensitivity analysis to assess the impact on investment income

Draft Budget		Budget 26-27 \$ '000
Net Operating Result (excluding capital grants) 3.8% Interest Rate used (Estimates)		1,315
Scenario 1: with 0.25% Interest Rate Increase		1,722
Scenario 2: with 0.50% Interest Rate Increase		2,129
Scenario 3: with 0.75% Interest Rate Increase		2,536
Scenario 4: with 0.25% Interest Rate Decrease		908
Scenario 5: with 0.50% Interest Rate Decrease		501
Scenario 6: with 0.75% Interest Rate Decrease		94

Statement of Financial Position

('000)s	2025-26 BUDGET*	2026-27 Budget Draft
ASSETS		
Current Assets		
Cash & Cash Equivalents	\$1,483	\$7,228
Investments	\$72,521	\$72,464
Receivables	\$10,660	\$11,779
Inventories	\$678	\$698
Other	\$827	\$1,354
Total Current Assets	\$86,169	\$93,523
Non-Current Assets		
Receivables	\$562	\$632
Infrastructure, Property, Plant and Equipment	\$2,028,286	\$2,054,946
Investments accounted for using equity method	\$0	\$0
Right of Use assets	\$222	\$218
Total Non-Current Assets	\$2,029,070	\$2,055,796
TOTAL ASSETS	\$2,115,239	\$2,149,319

Statement of Financial Position or Balance Sheet

Purpose: The Balance sheet reports a company's assets, liabilities, and shareholder equity at a specific point in time.

It provides a snapshot of the Councils capital structure, what it owes and owns.

Key items to Observe:

Movements in cash balances and investments

Determine key liquidity and debt management ratios

*Adopted Budget by Council

Statement of Financial Position

GAC1/26

('000)s	2025-26 BUDGET*	2026-27 Budget Draft
LIABILITIES		
Current Liabilities		
Payables	\$20,680	\$23,641
Income Received In Advance	\$632	\$1,049
Lease Liabilities	\$5	\$3
Borrowings	\$3,343	\$3,418
Employee Leave Liabilities	\$23,217	\$26,209
Total Current Liabilities	\$47,877	\$54,320
Non-Current Liabilities		
Income Received In Advance	\$19,698	\$20,039
Lease Liabilities	\$237	\$235
Borrowings	\$15,993	\$12,575
Employee Leave Liabilities	\$782	\$890
Total Non-Current Liabilities	\$36,710	\$33,739
TOTAL LIABILITIES	\$84,587	\$88,059
Net Assets	\$2,030,652	\$2,061,260
EQUITY		
Retained Earnings	\$849,209	\$863,162
Revaluation Reserve	\$1,181,443	\$1,198,098
Total Equity	\$2,030,652	\$2,061,260



Statement of Financial Position or Balance Sheet

Purpose: The Balance sheet reports a company's assets, liabilities, and shareholder equity at a specific point in time.

It provides a snapshot of the Council's capital structure, what it owes and owns.

Key items to Observe:

Employee provisions

Borrowings of \$16m paid over an amortisation schedule to TCorp

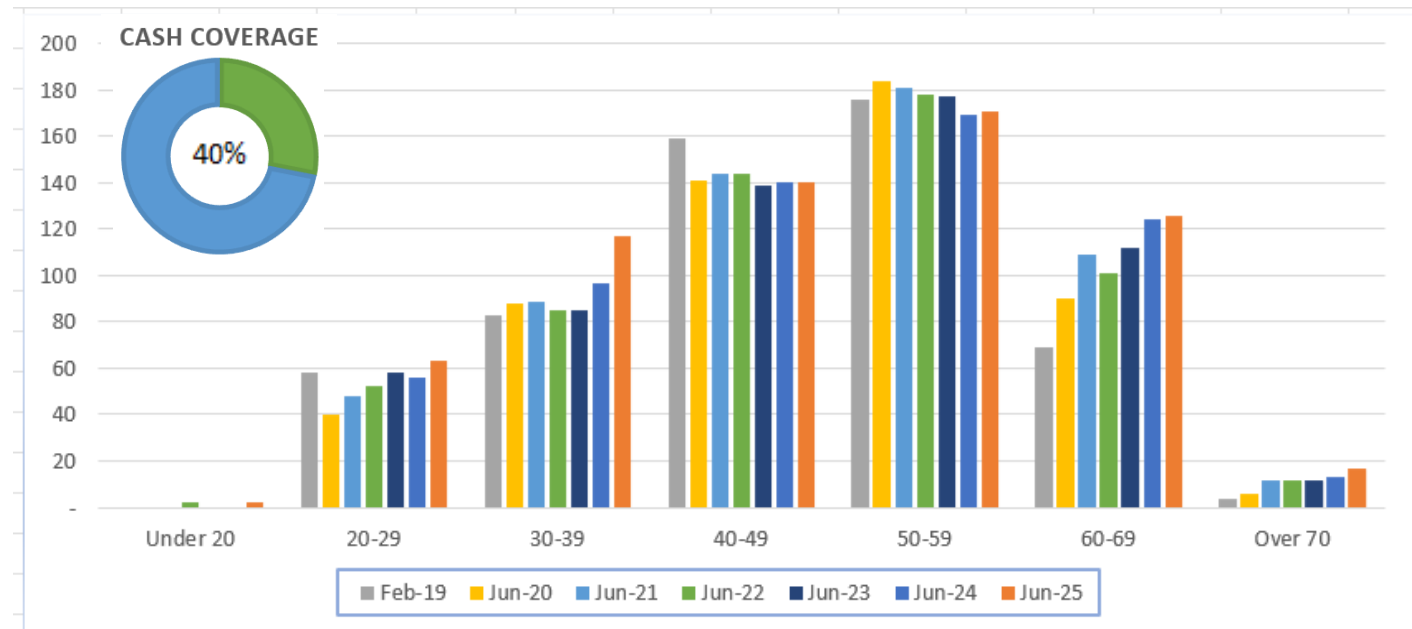
*Adopted Budget by Council

Employee Leave Entitlement Reserve Adequacy

Age Demographics

**Reserve
ELE**

**Age
Demographics**



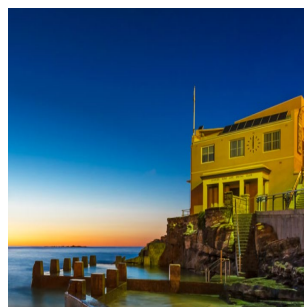
GAC1/26

Core Capital Works Funding

GAC1/26

	2025/26 Budget	2026/27 Budget
Capital Works		
Buildings and Facilities Program	10,080,000	10,060,000
Open Space Program	7,587,000	6,908,999
Roads and Infrastructure Program	15,559,097	14,750,178
Drainage and Flood Mitigation Program	4,550,000	8,070,000
Total Capital Works	37,776,097	39,789,177

Buildings Program



Project	Budget
Snape Park Amenities	1,000,000
Malabar Ocean Pool Amenities	1,150,000
Maroubra Surf Life Saving Club	1,500,000
Randwick City Librarys	20,000
Maroubra Beach Pavillion Roof Repair	250,000
Coogee Surf Life Saving Club	1,000,000
Malabar Library and Memorial Hall	730,000
Wylie's Baths Deck Replacement	500,000
Buildings Minor Renewals	860,000
Gas Conversion - Des Renford Leisure Centre	200,000
South Maroubra Surf Life Saving Club	1,000,000
Randwick Stables	200,000
Coastal Education Centre	150,000
La Perouse Museum	500,000
Yarra Oval Amenities	1,000,000
Total Buildings Program	\$10,060,000

GAC1/26

Open Space Program

Project	Budget
Public Art & Monument Restoration	57,000
Bushland management program	200,000
Sports Committee Requests	250,000
Maroubra Beach Masterplan Implementation	500,000
General Parks Upgrade	250,000
Playground Program	1,000,000
Public Arts Program	400,000
Tree Planting program	120,000
Urban Street Garden Program	300,000
Green Grid Connections	100,000
Town Centre Water Sensitive Urban Design Implementation	500,000
Dune Restoration	50,000
Dog Off Leash Area Fencing	150,000
Outdoor Gym	150,000
Multi-Purpose Court Program	50,000
Coastal Walkway	1,007,999
First Nations Walking Trail	24,000
Fence Renewal Program	150,000
Shade Structure Renewal Program	150,000

Open Space Program - con't

Project	Budget
Heffron Cricket Nets	50,000
Fishermans Road - Site remediation Design and documentation	1,000,000
Whale Watching Platform	400,000
Alfresco Dining - Planter Boxes	50,000
Total Open Space Program	\$6,908,999

GAC1/26

Roads and Infrastructure Program

GAC1/26



Project	Budget
Local Roads Program	2,500,000
Roads to Recovery Program	1,172,178
Block Grant Program - Regional Roads	288,000
Road Rehabilitation - Bus Routes	90,000
Concrete Road Repair Program	250,000
Joint Sealing Program	100,000
Footpath Renewal and Upgrade Program	1,800,000
Kerb & Gutter Reconstruction	500,000
Retaining Wall Program	800,000
Footpath Capital Maintenance	500,000
Transport Forum Works	300,000
Traffic and Road Safety Program	500,000
Electric Vehicle Charging Stations	150,000
Maroubra Junction Streetscape Improvements	1,000,000
Bicycle Parking Improvements	100,000
See Street Median Reserve	350,000

Roads and Infrastructure Program – con't



Project	Budget
Bus Stop Program	50,000
Walking Volunteer Partnership	20,000
Wayfinding Signage	50,000
Mobility Improvement Program	100,000
Anzac Pde walking and cycling path	100,000
Cycleways (NS EW)	400,000
Randwick Collaboration Area	1,000,000
Brook Street Bridge Renewal	1,000,000
Frenchmans Road Upgrade	140,000
Maroubra Corridor Study Implement - Program	1,000,000
The Spot Upgrade	150,000
Randwick Junction – Underground Power	340,000
Total Roads and Infrastructure Program	\$14,750,178

GAC1/26

Drainage Program



Project	Budget
Floodplain Management/ Studies, risk management, planning and mitigation	100,000
Drainage Renewal/ Upgrade Works (Various sites)	1,100,000
Stormwater Relining Program	200,000
Gross Pollutant Trap Program (1 as per environment strategy)	320,000
Drainage Infrastructure Condition Assessment Program	250,000
Harold Street and Perry Street Flood Mitigation Implementation	1,300,000
Coogee Stormwater Diversion*	4,800,000
Total Drainage Program	\$8,070,000

*2025/26 Budget Allocation \$2.2m Grant.
 2026/27 Budget Allocation \$3m Grant, \$1.8m Council
 Total Program = \$7m

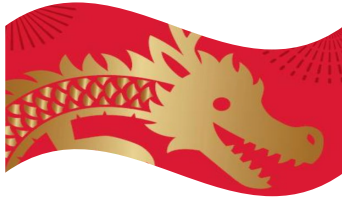
Community and Culture Division

- Events
- Economic Development Strategy
- Arts and Culture Strategy

Katie Anderson – Director Community and Culture

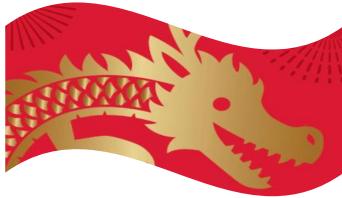
Events Program

GAC1/26



Project	Budget 2025/26	Budget 2026/27
NYE Fireworks	237,130	237,130
Coogee Carols	340,230	340,230
Bali Memorial	36,085	36,085
Bastille Day	32,116	35,000
Sports Awards	20,620	20,620
Community Christmas Party	132,096	125,000
Malabar Family Day	15,852	15,852
Beach Break Carnival	108,513	100,000
The Spot Festival	226,820	240,000
Community Christmas Concerts	63,407	63,407
ANZAC Day Dawn Service	226,820	226,820
Park Openings	36,472	36,472
Other Civic Receptions	31,703	31,703
Multicultural Event	279,697	300,000
Step Out Speak Out	42,271	42,271

Events Program - con't

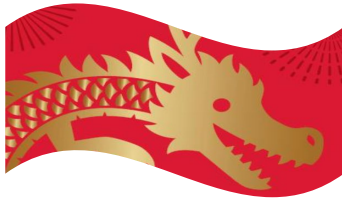


Project	Budget 2025/26	Budget 2026/27
Randwick Pride at Coogee Beach	46,395	50,000
Anzac Day Civic Ceremony	15,851	16,500
Koojay Corroborree	43,818	85,000
Events - Staff Costs	21,135	30,000
Australia Day Civic Ceremony	22,192	22,192
Australia Day Community Celebration	57,790	57,790
Event Service Level Review	10,310	0
Accessibility Inclusion Audit	25,775	0
Australian Film Walk of Fame	10,000	15,000
Chanukah	0	5,000
Total Events Program	\$2,083,097	\$2,132,072

GAC1/26

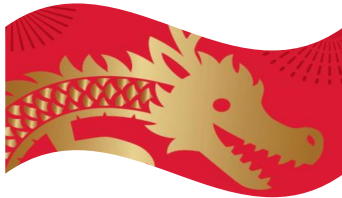
Economic Development Strategy

GAC1/26



Project	Budget 2025/26	Budget 2026/27
Christmas in Randwick	520,000	520,000
Business Marketing	20,000	15,000
Night-time Economy Projects	8,007	8,000
Markets Program	10,000	20,000
Business Networks - 3 forums held annually with businesses	30,000	30,000
Eat Drink Play	75,000	75,000
Business Awards	0	30,000
Business Capacity Building	25,000	25,000
Buy Local Shop Local	10,000	5,000
Al Fresco Dining Program	390,000	90,000
Amplify Live Music Program	90,000	160,143
Lunar New Year	45,000	45,000
Pop Up Shop Program	15,000	23,326
Open Street Cultural Community Event	0	40,000
Chambers of Commerce Grant Program	0	15,000
Open Streets Grant - Spot On	0	193,202
Total Economic Development Strategy	\$1,238,007	\$1,294,671

Arts & Culture



Project	Budget 2025/26	Budget 2026/27
Blenheim House – Official Opening as Cultural Venue	25,000	150,000
Randwick Literary Institute (RLI) works - building works/activate all spaces	50,000	50,000
Arts and Culture – Arts Programming	184,965	184,965
Night Time First Nations Public Art Event	125,000	0
Arts and Culture – casual wages	0	10,000
Cultural Activities - place-based arts activations	100,000	100,000
Randwick Arts Network	35,000	30,000
Barrett House - Creative Space programming and activations	35,000	30,000
Total Arts & Culture	\$554,965	\$554,965

GAC1/26

General Community Overview

- Community Program Activities
- Community Contributions
- Community Investment Program



Katie Anderson – Director Community and Culture

General Community



Community Program Activities	Budget 2025/26	Budget 2026/27
Advisory Committees	5,602	10,000
Programs for people with a disability budget	13,445	15,000
Multicultural	13,445	15,000
First Nations	16,806	35,000
Older Persons	21,982	13,500
Women, Children and Family	5,602	6,000
Youth Projects	16,806	20,000
International Womens Day Art Exhibition	23,860	25,000
Lexo Hub social programs and food security	36,975	38,000
Local Volunteer Expo	5,602	7,000
Domestic Violence Campaigns	33,613	35,000
Service Providers Forum	3,362	3,500
LGBTQIA+ projects	15,000	18,000
Social Cohesion Plan	22,500	20,000
Youth Plan	22,500	22,500
Youth Band Competition	35,000	45,016
Reflect Reconciliation Action Plan	27,000	100,000
Community Safety Plan/ Targeted Early Intervention Plans /Youth Programs	0	420,000
Total Community Program Activities	\$319,102	\$848,516

GAC1/26

General Community

GAC1/26



Community Contributions Program	Budget 2025/26	Budget 2026/27
Surf Club Donations	156,756	164,256
Kooloora Vacation Care and cleaning funding	53,140	56,000
Eastern Region Forum	4,802	4,800
South Maroubra Carols (Community Carols event)	10,671	10,000
Matraville Carols (Community Carols event)	15,465	20,000
South Sydneys Rabbitoh Partnership	60,000	40,000
Roosters Partnership	35,214	35,000
The Deli Women and Children's Centre - Outreach Counselling	64,025	60,000
Blak Markets (partnership in mentoring Aboriginal businesses)	42,683	61,340
Weave Youth Service (Kool Kids Program)	23,476	25,000
Police Awards Sponsorship	10,000	16,371
Maroubra Fun Run	32,013	32,013
Youth Week Block Party	65,000	65,000
Randwick Netball Association	15,465	15,000
Holdworth Community	10,310	0
Souths Cares	20,000	40,000
Committee for Sydney Membership	0	21,000
Malabar Magic Swim	0	15,000
Ronald Macdonald	0	4,000
Total Community Contributions Program	\$619,020	\$684,780

General Community



Community Investment Program	Budget 2025/26	Budget 2026/27
Community Creative Invests in experimental, innovative ideas to encourage and increase local opportunities for our arts and culture community	192,075	197,740
Community Connect Invests in projects, events and activities that harness community ideas and encourage local participation and social inclusion	192,075	197,740
Community Partnerships Assists community-based services to develop and implement relevant programs or projects that address the social needs of the residents within Randwick City	309,300	318,424
Mayors Contingency Provides the Mayor an opportunity to support local charities, emergency responses and fundraising campaigns at his discretion	113,111	124,450
Total Community Investment Program	\$806,561	\$838,354

GAC1/26

Draft Performance Statement (Indicators)

Operating Performance Measures	23/24 Budget	24/25 Budget	25/26 Budget	26/27 Draft Budget	Benchmark	Result
Budget Performance						
Operating Performance Ratio	0.12%	1.94%	2.69%	2.64%	$\geq 0\%$	✓
Own Source Revenue Ratio	93.16%	93.62%	92.13%	90.92%	$\geq 60\%$	✓
Operational Liquidity						
Unrestricted Current Ratio	2.83x	2.74x	2.39x	2.39x	$\geq 1.5x$	✓
Outstanding Rates and Charges	3.8%	3.8%	2.9%	2.3%	$< 4\%$	✓
Cash Expense Ratio	5.87 mths	5.59 mths	4.30 mths	4.22 mths	≥ 3	✓
Debt Management						
Debt Service Ratio	8.44	8.47	9.30	9.77	> 2	✓

Draft Performance Statement (Indicators)

Asset Performance Measures	23/24 Budget	24/25 Budget	25/26 Budget	26/27 Draft Budget	Benchmark	Result
Asset Management						
Building & Infrastructure Renewal Ratio	100.3%	101.1%	100.9%	100.5%	>= 100%	✓
Infrastructure Backlog Ratio	0.48%	0.47%	0.44%	0.60%	<= 2%	✓
Asset Maintenance Ratio	1.83	1.94	2.03	1.81	>= 1	✓
Capital Expenditure Ratio	1.48	1.42	1.46	1.52	>= 1	✓

GAC1/26

2026-27 Budget Next Steps

Governance Advisory Committee	February 2026
Governance Advisory Committee	March 2026
Council Meeting – Draft Budget & Operational Plan	April 2026
Public Exhibition of Draft Budget for 28 Days	April-May 2026
Council Meeting – Adoption of Operational Plan and Budget	June 2026

Governance Advisory Committee Report No. GAC2/26

Subject: Management of Share E-Bikes - Update

Executive Summary

This presentation provides an update on the latest status and actions taken by Council Officers and State Government in relation to the management of E-Bikes in accordance with the resolution of Council (CS7/25 – resolved Cr Veitch / Cr Magner) at the ordinary meeting on the 25 March 2025.

Recommendation

That the information be received and noted.

Attachment/s:

1.  Management of Share E-bikes February 2026 GAC Council Briefing

Responsible officer: Jay Lee-Pieterse, Senior Sustainable Transport Officer

File Reference: F2016/00303

GAC2/26

10 February 2026

Management of Share E-Bikes - Update

Governance Advisory Committee Meeting



Background



Purpose: To provide an update on share e-bike management

- Share e-bikes usage have tripled:

Year	2023	2024	2025
Number of Trips	127,866	201,590	628,981
Number of Bikes Deployed	409	519	875
Trips / Vehicle / Day	1.3 (avg)	1.4 (avg), 2.7 (max)	1.9 (avg), 4.0 (max)

* Trip data sourced from Transport for NSW (TfNSW)

- Complaints related to share e-bikes:
 - Type of complaints: Inconvenient parking, unsafe parking, fallen bikes, graffiti / unesthetic and speeding / rider behaviour.
 - Key locations: town centres, such as Coogee, Randwick, Kensington, Kingsford, Maroubra.
- State Government introduced Road Transport and Other Legislation Amendment (Micromobility Vehicles and Smartcards) Bill 2025 into NSW Parliament in October 2025 and assented in November 2025.
- Council Internal Micromobility Working Group established in 2025 - Compliance, Engineering Services and Waste, Cleansing and Public Safety Teams.

Council Resolution & Actions

25 March 2025
Ordinary Council –
CS7/25 Director City Services
Report - Management of
Shared E-Bikes

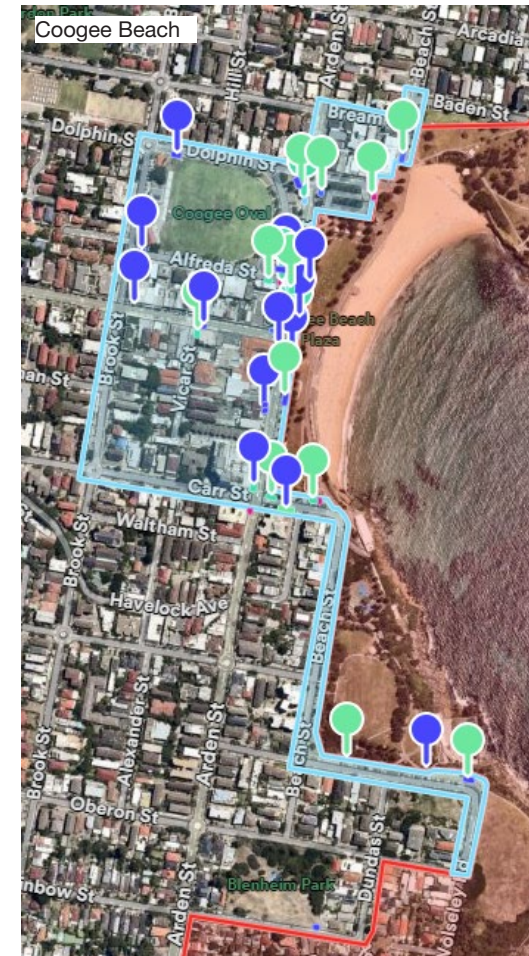
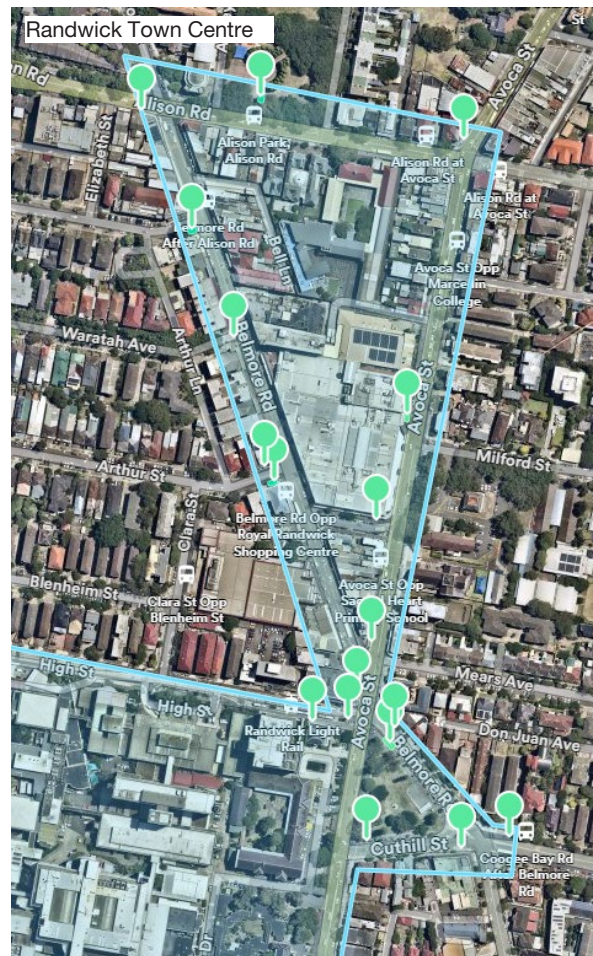



Randwick City Council
a sense of community

Council Resolution	Council Actions to Date
<p><i>b) Council officers continue to work with shared e-bike providers to improve the level of service by:</i></p> <ul style="list-style-type: none"> <i>resolving immediate issues in a timely manner, and</i> <i>identifying additional areas for geofencing and preferred parking spots</i> 	<ul style="list-style-type: none"> Prompt notification to share e-bike providers and request for resolution of e-bikes issues raised by customers. Operators respond to Council with action within 24 hours.
<p><i>c) geofencing areas and 'shared e-bike parking bay' arrangements</i></p>	<p>No-go, no-parking, slow-speed and mandatory parking zones in high-demand or safety-risk areas established:</p> <ul style="list-style-type: none"> 1 coastal no-go zone, 6 no-parking zones, 6 mandatory parking zones established. Additional 5 geofencing zones under review and to be established in 2026. 20 parking spaces geofenced and 30+ parking spaces via geofence and stencils under review.
<p><i>d) Investigate contractual and/or agreement(s) with shared e-bike providers</i></p>	<p>4 meetings held with share e-bike providers - service level improvements and potential contractual agreement discussed</p>
<p><i>e) any additional shared bike providers be dissuaded</i></p>	<p>A meeting held with a new share e-bike operator to dissuade from operating within Randwick LGA.</p>
<p><i>f) Council be kept informed as TfNSW develops its innovative approaches to the challenge of managing shared e-bikes.</i></p>	<p>Council update of the Road Transport and Other Legislation Amendment Bill 2025 on October 2025.</p>

Share E-Bike Parking

- Key locations: town centres, such as Coogee, Randwick, Kensington, Kingsford, Maroubra
- Geofencing
 - No-Go zones (red)
 - No-Parking zones (yellow)
 - Mandatory Parking zones (MPZ) (Light blue)
- Parking Spaces
 - Parking spaces with stencils or signs (Green pins)
 - Preferred parking spaces (Blue pins)
 - Signed on-Street bicycle parking bays



State Government Actions



Road Transport and Other Legislation Amendment (Micromobility Vehicles and Smartcards) Bill 2025

- Micromobility Vehicles Operators (Operators) must obtain approval from Transport for NSW and authorisation from Council.
- Council will be empowered to authorise Operators in within the LGA, set local conditions (designate areas for no-access, low and restrict parking), enforce compliance and apply a per-trip fee.
- Operators face penalties for operating without Transport or Council approval, breaching service standards, or failing to comply with removal or information requests (fines ranging from \$55,000 to \$110,000 plus daily fines).

Next Steps

- Councils wait for NSW Government to establish a new regulatory framework for sharing schemes which is expected to take effect in mid-2026.
- Council to undertake a survey to understand community's concerns and preferred locations for parking and geofencing in February 2026.

Risk

Risk	Mitigation
Public road user and private property safety risks due to share e-bikes	<ul style="list-style-type: none"> Continue to raise and discuss safety concerns with the share e-bike operators for prompt action. Convey issues raised regarding share e-bikes with State Government to take action through regulations.
Reputational risk from lack of action	<ul style="list-style-type: none"> Continue to respond promptly to complaints and feedback from community. Update Council on upcoming actions and legislative changes. Engage the community through consultation.
Missed opportunities for early response to changes to regulations	<ul style="list-style-type: none"> Continue to engage in workshops and discussions with State Government. Continue internal discussions within Micromobility Working Group to prepare for the upcoming regulations and guidelines.